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# HEUTAGOGY APPROACH IN 21<sup>ST</sup> CENTURY TEACHING AND LEARNING: PRACTICES AND CHALLENGES IN MALAYSIAN HIGHER EDUCATION

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#### Abstract

Heutagogy was first introduced by Steward Hase and Chris Kenyon in year 2000. It is a novel teaching and learning approach being implemented at Malaysian higher education institutions (HEIs), as a transformation initiative to improve the quality of education and to produce graduates who could meet the demands of the 21<sup>st</sup> century workforce. However, the extend of heutagogy principles being adopted and the challenges faced whilst implementing this new approach remains unclear. This study aims to fill in the knowledge gaps by conducting critical systematic reviews on the practices and challenges of heutagogy approach in teaching and learning at Malaysian HEIs. Research articles and policy papers on the practices of heutagogy approach in Malaysian higher education context were accessed through open-source and subscription databases. The results of systematic reviews found that four principles of heutagogy approach namely learner-centred, double loop learning, non-linear learning approach and a focus on skills development were being practiced at the local institutions. Nevertheless, the study also discovered several challenges, including lecturer, student, and environmental factors, that hinder the implementation of this new teaching and learning approach. The implications of the research findings were discussed in this paper.

#### Keywords: 21st Century Skills; Heutagogy, Higher education; Self-determined Learning

#### **1.0 INRODUCATION**

Higher education has come a long way after undergoing continuous metamorphosis from pedagogy to andragogy and at the turn of the century, to heutagogy, which is known as the Pedagogy-Andragogy and-Heutagogy Continuum (PAH). Heutagogy or self-determined learning is a term first coined by Steward Hase and Chris Kenyon in 2000 (Hase & Kenyon, 2000). The

move towards heutagogy approach in teaching and learning is crucial in producing selfdetermined workforce that can meet the demand of a rapidly and perpetually changing labour market of the fourth industrial revolution (IR 4.0). Figure 1 shows the key principles of heutagogy approach, which are crucial in developing 21<sup>st</sup> century learners. This approach is based on four main principles namely (a) learner-centred, (b) double-loop learning, (c) non-linear learning and (d) capability & capacity development.



*Figure 1*: Principles of heutagogy approach in development of 21<sup>st</sup> century learners (Adapted from Blaschke, 2020; Agonács & Matos, 2019)

The emphasis on heutagogy approach is supported by a number of national policies such as the Malaysian Education Blueprint-Higher Education (2015-2025), the 11<sup>th</sup> Malaysian Plan (2016-2020), and the National Higher Education Strategic Plan (PSPTN)(2007-2020). Blaschke (2012) emphasized that heutagogy is the most appropriate approach for teaching and learning in higher education, especially at the postgraduate level. Under the 10<sup>th</sup> Malaysia Plan, the country aspires to produce 60,000 PhD holders by 2023 and the enrolment of Master and PhD students has since increased by ten folds (Ministry of Education, 2015). However, one in five students in master and PhD programs failed to graduate on time or have dropped out from their studies (Ministry of Higher

Education, 2016). A lack of self-determined learning skills, especially among university students (Filho & De Castro, 2017) could be the reason behind the high attrition rate and their failure to graduate on time.

As shown in Figure 1, heutagogy approach encourages learners to take central role of their own learning so as to develop the critical skills needed to learn and work efficiently in 21<sup>st</sup> century. This highly autonomous approach could produce self-determined learners and critical thinkers who are also excellent communicators, collaborators, and creator, as envisaged by the national higher education policy. The second principle of heutagogy approach is double-loop learning, which stresses the importance of developing students' metacognitive abilities, which include self-reflection, self-observation and self-evaluation skills (Blaschke, 2012). In single loop learning, the learners would focus on correcting errors, while in double-loop learning not only that the learners would detect and correct their errors, but also assess and alter their assumptions and learning objectives. For instance, they may ask questions like "*what is going on here?*", "*what are the courses for the mistake?*" and "*what should I learn in order to master this topic?*" By doing so, learners will gain deeper understanding of the learning topic and avoid making the same mistakes in future. It is, thus, important for lecturers to provide timely and effective feedback to help students engage in self-reflection.

Apart from that, heutagogy approach also emphasizes non-linear learning approach. The learning path is determined by the learner, not directed in a linear manner from the beginning to the end of the lessons by the lecturers. Non-linear learning often happens in online and blended learning environments, whereby learners use of online platforms and apps to personalize, drive and direct own learning, achieve meaningful goals, and engage in social learning through discussions with others. Learners are expected to demonstrate high extent of technologies use to construct new knowledge and to forge collaborations with others via blended, online and virtual learning. Finally, the fourth principle of heutagogy focuses on developing learners' capability and capacity such as 21<sup>st</sup> century skills (e.g., creativity, communications skills, collaborative skills, problem solving skills) (Ministry of Education, 2015). This is in tandem with the emphasis of outcome-based learning (OBE) in higher education, which is the main thrust that guides instructional practices at universities and colleges in Malaysia (Norhayati Mohd Zain et al., 2016). The development of students' capacity in terms of knowledge, competency and characters of the 21<sup>st</sup> century is crucial to prepare them for the challenges and uncertainty in the future.

#### **1.1 Theoretical Framework**

Heutagogy approach is grounded in the philosophical notion of self-determinism and rooted in the Agency Theory, Humanistic Theory and Constructivism (Blaschke & Hase, 2015) (Figure 2). Decades of research have shown that people are primarily motivated to foster self-determination and volitional behaviours.



Figure 2: Theoretical framework underpinning heutagogy approach

According to the Agency Theory (Milgram, 1974), humans perceive themselves as origins of their own behaviour and are motivated to act upon opportunities that allow them to be the initiator of their own behaviour, particularly during the learning processes. This is in line with Humanism (Rogers, 1980) and Constructivism (Piaget, 1980; Vygotsky, 1978) that learners should be placed at the central of the learning processes. They should be encouraged to reflect upon their own learning and take the necessary actions to improve their performance. To do so, learner-centered approach must be practiced so that learners can engage in self-determined learning. In fact, effective and timely feedbacks by the lecturers would promote students' self-reflections and enhance their double-loop learning, an important feature in heutagogy approach. Heutagogy approach is also supported by the System Theory (Emery & Trist, 1960), which

proposes that learners need to drive their own learning actively by interacting with the learning environment and with other learners. The support of educational technology and the implementation of huetagogical design elements (exploration, creation, reflection, connection, assessment, and sharing) (Blaschke & Hase, 2016) during teaching and learning processes are the key enablers of self-determined learning. According to this theory, the application of information and Communications Technology (ICT) at HEIs, should be enhanced to promote active, non-linear and collaborative learning.

#### 1.2 Implementation of Heutagogy Approach in Malaysian Higher Education

The implementation of heutagogy approach in teaching and learning at Malaysian higher education is crucial in order to produce talents that are self-determined and prepared for the challenges of the 4<sup>th</sup> industrial revolution (IR). Heutagogy is fundamentally a learner-centered approach that requires a paradigm shift in teaching and learning in higher education. At the international level, a lot of discussions on heutagogy approach are still at the philosophical and epistemology levels (e.g., Halupa, 2015). Even though the approach is recognised as a way forward at numerous higher education discourse and higher education policy forums, including the local context, many lecturers in higher education are still reluctant to adopt the heutagogy approach as they are more accustomed towards the traditional lecturer-centred approach (Embi, 2018). This could be due to the limited understandings of lecturers and university administrators and even students on the benefits of heutagogy approach. The scarcity of literature reviews on the practice of heutagogy approach in teaching and learning at local HEIs, draws uncertainty about its state of implementation. It is unclear to what extent the principles of heutagogy approach are being adopted in teaching and learning in the local higher education context and what are the challenges in implementing this new approach. To fill up the literature and knowledge gaps on these issues, two research questions were formulated:

## **1.3 Research Questions**

- 1. To what extent the principles of heutagogy approach are being adopted in teaching and learning at Malaysian HEIs?
- 2. What are the challenges faced in implementation of heutagogy approach in teaching and learning at Malaysian HEIs?

## 2.0 METHODOLOGY

This study employed critical systematic reviews method to achieve the two research objectives. Critical systematic review is a methodological procedure functions to evaluate the evidence of many individual studies and literatures and come out with a summary of their results (Cook, Mulrow, & Haynes, 1997). Research articles on the practices of heutagogy approach in Malaysian HEIs were accessed through open-source database. Google Scholar was selected as the main database for the selection of relevant studies (Table 1). The studies reviewed included quantitative, qualitative, and mixed method research published within 2012 to 2019. Firstly, the key terms "heutagogy approach in higher education institutes" AND "Malaysia" were inserted in the search engine. The search yielded 286 results with 27 pages (10 studies per page). Secondly, all the available titles and abstracts were skimmed by the researchers. Exclusion was then made on duplicate and foreign studies that failed to meet the selection criteria. A total of 17 empirical studies met the criteria and were selected for the detailed analysis. Table 1 summarizes the characteristics of the literatures for the analysis and review purposes.

Criteria of selection	Criteria
Scope of studies	21 <sup>st</sup> century learning
Type of reference	<ul> <li>Journal articles, book chapters,</li> </ul>
	• policy paper,
	higher education blueprint
Context of study	Malaysia
Period of publication	• 2012-2021
Assess	Online
Research Method	Quantitative
	Qualitative
	Mixed method

Table	1:	Criteria	of	Selection
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#### 3.0 RESULTS AND DISCUSSIONS

## 3.1 Implementation of Heutagogy Principles in Malaysian Higher Education

Critical systematic reviews were carried out to identify the principles of heutagogy approach being implemented in teaching and learning at Malaysian HEIs. The findings aim to answer the first research question of the study. The results showed that 26 empirical studies have reported the implementation of heutagogy approach in teaching and learning in the local context. However, only 12 studies have reported the application of all four principles (e.g., Haniffa et al., 2019; Suhana et al., 2019; Shahrin et al., 2019; Norini et al., 2018; Abraham & Komatti, 2017; Echempati, 2017; Prashanti et al., 2017; Chiew & Anothon, 2017) namely learner-centred learning, double-

loop learning, non-linear learning as well as capacity development. Among these principles, learner-centered and capability development were the two most widely practiced heutagogical principles (Table 2). Learned-centred approach has been reported in all the studies reviewed. This suggests that teaching and learning in local higher education institutions has moved from the traditional didactic teacher-centered approach to learner-centered approach.

Author	HEIs	Heutagogy Principles			oles	Practices		
(Year)		LC	DL	NL	CD	Types	Practices and Effects	
Rathakrish	University					Online	Trello online learning applied	
nan &	Utara					learning	heutagogy approach to enhance	
Raman	Malaysia						students' critical thinking and self-	
(2021)	(UUM)						determined learning.	
Yusof et al.	Universiti		Unsp	ecified		Learning	The study developed i–Aqrān	
(2021)	Teknologi					module	Module based on principles of	
	MARA						heutagogy in Arabic language	
	(UiTM)						course.	
Hamdan et	Unspecified		-		-	Mobile	The study proposed a M-	
al. (2021)						heutagogy	Heutagogy conceptual framework	
						conceptual	to discuss factors affecting M-	
						framework	Heutagogy acceptance in higher	
							education.	
Mohaffyza	Malaysian					Heutagogic	The study identified the dominant	
et al.	technical					al activities	heutagogical activities practiced	
(2020)	university						among students.	
Yunos et al.	Malaysian			$\checkmark$	$\checkmark$	Heutogagic	By measuring engineering	
(2020)	technical					al design	lecturers' preferences of	
	university					elements	heutagogy, the findings could	
							enhance heutagogical teaching and	
							learning process.	
Alias et al.	All HEIs		-			Heutagogy	Model of Technology-Supported	
(2019)						framework	Learning for Special Educational	
							Needs Learners (MoTSEL) created	
							heutagogic-inclusive environment	
							which developed self-determined	
							learning among students with	

Table 2: Practices of Heutagogy Principles in Teaching and Learning in Malaysian HEIs

							disabilities in Malaysian higher
							education.
Kamrozza	Universiti					M-learning	M-learning via heutagogy approach
man et al.	Kebangsaan						particularly enhanced students'
(2019)	Malaysia						technology acceptance and ability
	(UKM)						to share and connect.
Hakim et al.		-	$\checkmark$		-	Heutagogy	The study suggested the
(2019)						and digital	incorporation of heutagogical
						information	approach and digital information
						literacy	literacy to develop reflective
							thinking and non-linear learning.
Nurul	Universiti	$\checkmark$	-			Mobile	Applied in academic writing course.
Aisyah	Kebangsaan					Learning	Provided learners with greater
et al.	Malaysia						autonomy, interactivity and
(2019)	(UKM)						connectivity in an academic writing
							course.
Hawa et al.	Multimedia		-		-	Blended	Blended learning enabled students
(2019)	University					learning	to learn with lecturers via the use of
	(MMU)					Non-linear	various technologies (e.g., e-
						learning	learning).
Low et al.	Unspecified	$\checkmark$	-	$\checkmark$		Non-linear	Interactive PowerPoint Presentation
(2019)	private					learning	(iPP) were applied to enhance self-
	college						determined learning.
Mohammad	Universiti	$\checkmark$	-	$\checkmark$		Heutagogy	The study proposed a heutagogy
et al.	Teknologi					framework	framework for structural steel
(2019)	Malaysia						design in civil engineering
	(UTM) and						curriculum to conduct heutagogical
	Universiti						approach in the course.
	Malaysia						
	Sarawak						
	(UNIMAS)						
Haniffa et	Taylor's					Online	Online self-directed learning has
al. (2019)	University					Self-	improved students' deep learning
						directed	and 21 <sup>st</sup> century skills.
						learning	

Suhana et	Institute of					Autonomou	The Pedagogy-Andragogy-
al. (2019)	Teacher					s learning	Heutagogy Continuum Framework
	Education						has promoted greater learners'
							autonomy, reflective learning, and
							21 <sup>st</sup> century skills.
Shahrin et	Universiti					Self-	Heutagogy framework and
al. (2019)	Teknologi					determined	curriculum have provided a useful
	Malaysia					learning	guideline for the implementation of
	(UTM) &						heutagogy approach.
	Universiti						
	Malaysia						
	Sarawak						
	(UNIMAS)						
Wong et al.	Teacher		-		$\checkmark$	Mobile	Self-determined learning and
(2019)	institutions					Heutagogy	student-centred approaches with
	(IPG) and					& mobile	integration of mobile-related
	universities					technology	educational tools has enhanced
						educational	learning in 21 <sup>st</sup> teaching and
						tools	learning.
Muhamad	Universiti		-			Self-	Self-determined learning took
& Wan	Sains					determined	placed through self-exploration in
(2019)	Malaysia					learning	artificial intelligence.
	(USM)						
Razanawati	University		-		$\checkmark$	Online	Students engaged in online
et al.	Technology					Self-	learning have improved on student-
(2019)	of MARA					directed	centred learning and capability.
	(UiTM)					learning	
Noraini et	Sultan Idris					Autonomou	Web 2.0 technologies have
al. (2018)	Education					s learning	improved learners' autonomous
	University						learning and communication skills.
	(UPSI)						
Chan et al.	Schools in		-			Autonomou	Students' learning has improved
(2018)	Perak					s learning	through heutagogy approach
Man at al			1		1	Overte in a bia	The feature construction of the
vvan et al.	Universiti		N	-	ν	Sustainable	Heutagogy approach can be
(2018)	Universiti Tun Hussein		N	-	N	teaching &	Heutagogy approach can be integrated in ESD pedagogy for
(2018)	Universiti Tun Hussein Onn	V	N	-	N	teaching & learning	Heutagogy approach can be integrated in ESD pedagogy for sustainable education.

Abraham &	Melaka-					Problem-	Learners' autonomy and supportive
Komattil	Manipal					based	experiences improved with positive
(2017)	Medical					Learning	outcomes on increased cognitive
	College						engagement and progression in
							competencies and capabilities
Eachempati	Melaka-					Social	Effective discussion and instant
(2017)	Manipal					Media -	feedback helped to enhance
	Medical					Facebook	individualised learning, learners'
	College					Discussion	self-confidence, autonomy and
							flexibility in the learning process.
Prashanti	Melaka-	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	Social	Heutagogy approach in teaching
et al.	Manipal					Media -	and learning can be implemented
(2017)	Medical					Facebook	using Facebook as a platform of
	College					Discussion	discussion.
Chiew &	Unspecified	$\checkmark$				Autonomou	Learner's autonomy in teaching
Anthony						s learning	practices was promoted through
(2017)							freedom of choice, group work,
							discussion, reflection, selection of
							tasks, and activation of prior
							knowledge.
Mohd et al.	University	$\checkmark$	-	$\checkmark$		Non-linear	Non-linear learning (e-learning) and
(2014)	Technology					learning	face-to-face activities could be
	Malaysia					Blended	applied to promote students'
	(UTM)					learning	collaboration.

## Note: Learner Centred (LC); Double-loop Learning (DL); Non-Linear Learning (NL); Capacity Development (CP)

The promotion of learner-centered practices in Malaysian HEIs was driven and mandated by various national policies, such as the National Higher Education Strategic Plan Beyond 2020 and the National Graduate Employability Blueprint (2012-2017). On top of that, the Malaysian Qualification Agency (MQA), headed by the Ministry of Education Malaysia, also emphasised, and monitored the implementation of student-centered learning practices in Malaysian HEIs (Vighnarajah, 2014). With clear policy guidance, the implementation of learner-centered learning, the first heutagogical principles, was found to be positive. Capacity development, on the other hand, focuses on the development of critical 21<sup>st</sup> century skills such as lifelong learning skills, communication skills, critical thinking skills and problem-solving skills as highlighted in the Outcome-Based Education (OBE) framework implemented by Malaysian higher education (Biggs & Tang, 2011). Mastery of these generic skills are crucial for student development in higher education, which is in line with Outcome-based Teaching and Learning (OBTL) implemented by Malaysian HEIs (Mamat, Rasul & Mustapha, 2014). In fact, 22 out of the 26 studies reviewed have reported an emphasis on skills development in teaching and learning. Razanawati, Rosliana, Marzlin, Roziya, and Azlan (2019)'s study, for instance, has reported successful outcomes in improving students' language and soft skills via online learning and student-centred learning activities. In fact, heutagogy approach was found to be effective in promoting learner autonomy through distance learning and the result was promising as students have demonstrated high degree of self-directed and self-determined learning that are crucial for lifelong learning (Ng & Confessore, 2011). These findings indicate that heutagogical principle has been applied in Malaysian HEis to promote the development of 21st century skills. It is congruent with the programme learning outcomes (PLO) outlined by the Malaysian Qualification Framework (MQF) to produce graduates with high 21<sup>st</sup> century competencies and capability (Malaysian, Qualification Framework, 2007).

In terms of non-linear learning, the systematic reviews showed that most studies have adopted this approach (Table 2) (e.g., Alias et al., 2019; Hamdan et al., 2021; Kamrozzaman et al., 2019; Rathakrish & Raman, 2021). The utilization of ICT tools and platforms (e.g., Massive Open Online Courses-MOOC, Web 2.0, Facebook, Interactive Power Point Presentation) could enhance non-linear learning, as proposed by the Agency Theory (Milgram, 1974). Online learning discussions and small-group collaborations were carried out in non-linear manner, which allowed students to convey and share thier ideas and materials freely. According to the System Theory (Emery & Trist, 1960), learners play a key role in driving their own learning with the support of ICT. In fact, the key principles of heutagogy (e.g., learner-centred, double-loop learning and non-linear approach) can be integrated in online discussions and interactive problem-solving activities. Facebook, for instance, may serve as a platform to facilitate knowledge construction between lecturers and students without being time and space constraints (Piaget, 1980; Vygotsky, 1978). In addition, social media and the Learning Management System (LMS) have been utilized by lecturers to promote connectivity and active learning. The practice of non-linear learning in local institutions was supported by the studies reviewed.

Another deduction drawn from the systematic reviews concerns the double-loop learning principle of heutagogy approach. This study found that only nine out of the 20 studies reviewed

have reported that lecturers provide systematic feedbacks and emphasize students' reflection in teaching and learning. This finding suggests that the practice of double-loop learning is still limited in higher education. In fact, the results of the analysis showed that only few studies have focused on feedback provision and students' reflection. In other words, the development of students' metacognitive skills was not reported in any of the past studies reviewed. However, there were also possibilities that feedbacks provided by the lecturers and tutors took place at a more personal level (e.g., during individual face-to-face consultation, tutorials, quiz time and other ongoing discussions) which were beyond the scope of the studies reviewed.

In short, there was literature support that heutagogy approach has been practiced in Malaysian HEIs, with more emphasis on learner-centered, skills development and non-linear learning while the least adopted principle was double-loop learning. Nevertheless, only a handful of studies have reported the implementation of all four heutagogical principles. This suggests that many lecturers may not be familiar with this new approach or may not be competent enough to implement all the four heutagogy principles in teaching and learning.

## 3.2 Challenges in Implementing Heutagogy Approach in Malaysian HEIs

In view that heutagogy is still a new approach in teaching and learning at Malaysian HEIs, it is crucial to unveil the challenges faced in its implementation. Figure 3 shows the results of the critical systematic reviews. Several challenges, including lecturer, student, and environmental factors, were found to hinder its implementation in teaching and learning. Some lecturers felt challenged to adopt heutagogy approach as they were reluctant to use innovative ICT tools in teaching and learning (e.g., Mobile-heutagogy), particularly in science-related fields (Wong, Mazura, Norazilawati, & Analisa, 2020). For instance, lectures' perception towards Mobile-Heutagogy was negative and felt that they lack the skills to apply it. Such perceptions could limit the optimization of technology in teaching and learning processes.



Figure 3: Challenges hindering the implementation of heutagogy approach in Malaysian HEIs

Similar challenge was mentioned in a qualitative study by Annamalai (2019), which unveiled that lectures in Malaysian HEIs have doubts about the use of digital platform in their courses. For example, lecturers were concerned about the integration of MOOCs to achieve the intended learning outcomes such as higher order thinking skills. In fact, most lecturers were not comfortable with MOOC classes as their readiness for this teaching and learning approach was low (Chiew & Anthony, 2017; Wong et al, 2020). The critical reviews also unveiled that lecturers were unwilling to change their teaching method, which is a major stumbling block to promote the implementation of heutagogy approach in Malaysian HEIs.

Apart from lecturer factor, Chiew and Anthony (2017) reported that student factor is another challenge that hinders the implementation of heutagogy approach. Students tend to have passive learning attitudes and lack readiness to be self-determined learners. They are more comfortable with the teacher-centered approach. Other than that, students also had difficulties in capacity development as they could not apply 21<sup>st</sup> century skills (e.g., critical thinking skills,

communication skills, collaborative skills and innovative thinking) effectively. In terms of environmental factor, the reviews discovered that technological issues such as limited Internet access, the lack of ICT facilities and technical support limit the promotion of non-linear learning, one of the main principles of heutagogy approach (Ruslin, Hamidun, & Mohd, 2018). In addition, students also highlighted the lack of real-life interactions in online courses (e.g., online courses, MOOCs, distance learning courses). This shows that they do not realize how technology and social media could be used as an effective medium to learn, connect and share knowledge with the relevant society and industry. For students to make a paradigm shift, they must understand how heutagogy approach can help them to learn effectively, develop their capacity development, and prepare them for the challenges in the fourth Industrial Revolution (IR 4.0). Workshops, seminars, and conferences can be carried out by HEIs to enhance students' awareness and understanding about heutagogy approach.

#### 4.0 CONCLUSION

In conclusion, this study found that heutagogy approach has been practiced in teaching and learning at Malaysian HEIs. The results showed that its implementation is still at an emerging stage. Learner-centered and skills development were the two most practiced principles, followed by non-linear learning. Double-loop learning was the least practiced principle of heutagogy approach. The study uncovered three major challenges namely lecturers, students, and environmental factors that hinder the implementation of heutagogy approach. To address issues faced by the lecturers, continuous professional development (CPD) courses should be provided to equip lecturers with the necessary attitudes, knowledge, and practical skills to implement heutagogy approach. Lectures need to understand how the heutagogic elements (explore, create, collaborate, share, connect, and reflect) could be applied to promote constructivism and active learning among students (Blackshke & Hase, 2015). More importantly, the training programs should focus on providing practical skills and hands-on experiences to lecturers, Lecturers must know how to design heutagogy learning activities and assessment for their own courses. In terms of learning content, the curriculum should be reviewed and updated regularly to ensure that it is relevant to 21<sup>st</sup> century and IR 4.0 (Yusof, Khoo, Norwani, & Jaafar, 2018).

To overcome the challenges faced by the students, relevant trainings should be offered to enhance their readiness for learner-centered learning, double loop learning, non-linear learning and capacity development (Hase & Kenyon, 2013). As for the environmental barriers such as limited Internet access, ICT facilities and technical support, HEIs play important role in upgrading and strengthening technical supports at the institutional level. This is to ensure that lecturers and students have access to the various ICT tools and applications (e.g., MOOC, Web 2.0, Facebook, and Interactive Power Point Presentation). In addition, funding support from the government is needed to upgrade the technological tools, computer rooms and Internet facility to facilitate active and non-linear teaching and learning. In addition, strong policy support from the Ministry of Higher Education and MQF is needed to promote the implementation of heutagogy approach in local HEIs.

In conclusion, heutagogy approach is still an emerging concept in Malaysian higher education context, more research should be carried out, particularly to identify good practices that could promote its implementation. As the findings suggest, a lot of work and efforts are still needed to narrow the gaps between policy and implementation. Successful implementation of this new approach will not only improve the quality of teaching and learning but also pave way for Malaysian HEIs to produce graduates that could meet the demands of the 21<sup>st</sup> century workforce. To date, there are still limited studies, particularly in the local context that examine the effects of heutagogy approach on students' learning and performance. This literature gap can be filled by investigating the impact of heutagogy approach according to levels of studies (e.g., undergraduate vs postgraduate), disciplines (e.g., science vs non-science), and learning environment (e.g., online vs blended) in the future.

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